

# **Methodist Hospital Community Benefits Plan Fiscal Year 2018**

For Submittal by May 31, 2019 to:  
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## **Preface**

In accordance with Senate Bill 697, Community Benefits Legislation, Methodist Hospital, a private not-for-profit hospital, submits this Community Benefits Plan for Fiscal Year 2018<sup>a</sup>. Senate Bill 697 requires a not-for profit hospital in California to complete the following activities:

- Review and reaffirm its mission statement to ensure that its policies integrate and reflect the public interest in meeting its responsibilities as a not-for-profit organization
- Complete and update a needs assessment every three years, evaluating the health needs of the community served by the hospital
- Adopt and file a community benefits plan annually, documenting activities that the hospital has undertaken to address community health needs within its mission and financial capacity; and to the extent practicable, assign and report the economic value of community benefits provided in furtherance of its plan

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<sup>a</sup> Methodist Hospital fiscal year is from January 1 to December 31.

## **Introduction to Methodist Hospital**

Methodist Hospital is a 348-licensed bed, not-for-profit community hospital located in Arcadia, California. Founded in 1903, Methodist Hospital is committed to providing excellent patient care delivered with compassion and respect. Methodist Hospital provides a wide range of clinical services that includes emergency services, diagnostic testing and imaging, inpatient and outpatient surgery, critical care, cardiac catheterization, cardiac surgery, neurosurgery, comprehensive stroke services (including neuro-interventional radiology), cancer services (including a GYN Oncology Institute and Institute for Surgical Specialties), orthopedic surgery (including hip and knee replacement, fracture care, and spine surgery), a dedicated inpatient orthopedic unit, maternity services, weight-loss surgery, physical therapy, acute physical rehabilitation, a wound healing center with hyperbaric oxygen therapy, and spiritual care. The Kathy Kredel Nursery School at Methodist Hospital is the longest-running, non-profit corporate nursery school in the United States, providing daily care to the children of our doctors and staff. Methodist Hospital personnel includes: 1,900 employees, 630 medical staff members, 700 volunteers, and 20 Community Board members.

Methodist Hospital currently holds the following certifications, designations, and recognitions for clinical services:

### **Hospital**

- Full Three-Year Hospital Accreditation from The Joint Commission
- Ranked among Top 100 hospitals in the United States for Patient Safety, Quality and Efficiency for six consecutive years by the SafeCare Group
- Top Performer on Key Quality Measures® program for treatment of Heart Attack, Heart Failure, Pneumonia, Stroke, Surgical Care, and Perinatal Care from The Joint Commission
- Recognized by the California Hospital Engagement Network (CALHEN) and the Hospital Quality Institute for dramatic reductions in infection rates, reflecting our facility's strict adherence to hospital safety codes and dedication to helping patients recover as quickly as possible
- Performance Excellence Award in four patient care categories from the Collaborative Alliance for Nursing Outcomes (CALNOC)

**Emergency Services**

- Designated by Los Angeles County EMS as an Emergency Department Approved for Pediatrics (EDAP)
- Designated by Los Angeles County EMS as a STEMI (heart attack) Receiving Center
- Designated by Los Angeles County EMS as a Comprehensive Stroke Center

**Disease-Specific Services**

- The Joint Commission Disease-Specific Certification:
  - Advanced Primary Stroke Center
  - Acute Myocardial Infarction (AMI)
  - Heart Failure
- American Heart Association Get With The Guidelines® Gold Plus Award for:
  - Heart Failure
  - STEMI (Heart Attack)
  - Acute Myocardial Infarction (AMI)
  - Stroke Care
- Blue Cross Blue Shield Association Blue Distinction Center for:
  - Cardiac Care
  - Bariatric Surgery
  - Spine Surgery
  - Knee & Hip Replacement
- Cigna Center of Excellence for:
  - Cardiac Catherization and Angioplasty
  - Laparoscopic Surgery
  - Gall Bladder Removal
  - Delivery (Vaginal and C-Section)
  - Bariatric Surgery
  - Joint Replacement
- Accreditation with Commendation as a Comprehensive Community Cancer Center from the American College of Surgeons Commission on Cancer
- Bariatric Surgery Center of Excellence from the American Society for Metabolic and Bariatric Surgery (ASMBS)

Methodist Hospital has expanded its presence on the Internet that includes a website dedicated to providing health news and information, videos, and virtual tours for patients, employees, physicians, volunteers, and visitors, in addition to convenient services such as a free physician referral, online class registration, and online bill payment. Methodist Hospital also publishes news and information on social media, via Facebook, Twitter, YouTube, Pinterest, LinkedIn, and Yelp to inform the community about hospital services and events.

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## **Section 1: Executive Summary**

### **Mission Statement**

To provide high-quality healing services while caring for the patient's emotional and spiritual needs and enabling them to achieve health for life.

### **Definition of Community Used in the 2016 Community Needs Assessment**

For purposes of this health needs assessment, Methodist Hospital defined its service area to include the following communities (in alphabetical order):

- Arcadia
- Azusa
- Baldwin Park
- Bradbury
- Duarte
- El Monte
- Monrovia
- Pasadena East
- Rosemead
- San Gabriel
- Sierra Madre
- South El Monte
- Temple City

### **Findings from 2016 Community Needs Assessment**

Methodist Hospital service area population (2016) is estimated at 626,952 persons. Over the following five years, the population in the service area is projected to increase by 3.5 percent, to 648,708 persons. When comparing the service area to Los Angeles County, the service area has a higher proportion of the following: persons age 45 years and older, Asian/Native Hawaiian or Pacific Islander residents; persons speaking Asian or Pacific Island language at home, persons 25 years and older with less than a high school education or GED, households with 3 or more persons, households with children under 18 years of age present, households with annual incomes from \$35,000 to \$74,999, households headed by persons 65 years and older, owner occupied households, and families at or above the poverty level.

When comparing health indicators for the San Gabriel Valley (Service Planning Area 3) and/or Methodist Hospital service area to Healthy People 2020 National Objectives, opportunities to improve health services exist among the following groups: non-elderly persons with health insurance, persons with a usual source of ongoing care, persons experiencing delays in getting medical care, persons experiencing delays in getting prescription medicines, deaths due to coronary heart disease and cirrhosis, seniors who received a flu shot in the past year, and seniors diagnosed with high blood pressure.

Following analysis of the community consultation, the following were identified as the community's top health issues (based on frequency of mention): access to health care specific to health insurance coverage, availability of providers in the community, language barriers, and lack of transportation and disease prevention and health promotion specific to diabetes, obesity, heart disease, high blood pressure, cancer, Alzheimer's disease, and vision care including cataracts and glaucoma, eye exams, and glasses.

The 2016 Community Health Needs Assessment identified the following two significant priority health needs:

- Access to health services for adults
- Disease prevention and health promotion addressing diabetes, heart disease, high blood pressure, obesity, cancer, and Alzheimer's disease

### **Objectives Addressed in the Community Benefits Plan**

During Fiscal Year 2018, Methodist Hospital pursued the following objectives in its community benefits plan:

1. To continue to increase access to health care services for the community.
2. To continue to provide health education, support, and screening services for the public based on important health concerns, such as diabetes, heart disease, high blood pressure, obesity, and cancer.

### **Community Benefits Plan Activities**

In Fiscal Year 2018, Methodist Hospital provided a variety of programs and services in support of these objectives. Some of the services provided were: operating a 26-bed emergency department 24-hours a day, providing charity care for patients without the ability to pay for necessary treatment, absorbing the unpaid costs of care for patients with Medi-Cal, absorbing the



unpaid costs of care for patients with Medicare, operating essential community services such as a Level II Neonatal Intensive Care Unit, Maternal Child Health, and Cardiac Rehabilitation at a loss; providing free physician referrals to the community, providing health education, support and screening programs on a variety of topics, including, but not limited to, prepared childbirth, diabetes, weight loss, knee & hip replacement, cancer, heart and stroke care, grief and loss; providing health education and information in English and Chinese (Mandarin); conducting free year-round blood pressure and Body Mass Index screenings, including access to a local mall kiosk; a dedicated Senior Services program of health education; and a Health Ministries program – assisting local congregations by providing guidance, support, and resources to parish nurses and health cabinets.

### **Economic Value of Community Benefits Provided**

The economic value of community benefits provided by Methodist Hospital in Fiscal Year 2018 is estimated at **\$44,087,360**.

## **Section 2: Mission, Vision, and Core Values**

Methodist Hospital Mission, Vision, and Core Values statements follow. These guide our organization's commitment to serving to our community.

### **Our Mission**

To provide high-quality healing services while caring for the patient's emotional and spiritual needs and enabling them to achieve health for life.

*Revised December 2012*

### **Our Vision**

To provide an exceptional patient experience through compassionate care and create life-long relationships by changing the way health and health care are delivered in our community. To meet these goals, we instill core values into our staff that keep us focused on the excellent care we aim for.

### **Our Core Values**

**INTEGRITY** – We are open, honest and trustworthy. We live our values.

**RESPECT** – We treat each other with dignity and value the ideas and perspectives each individual brings.

**ACCOUNTABILITY** – We take full ownership of our actions and their outcomes.

**INNOVATION** – We embrace new ideas and thinking to improve what we do.

**SAFETY** – We put safety first, for our patients, their families and all who work here.

**EXCELLENCE** – We advance health through the continuous pursuit of evidence-based, coordinated care.

## **Section 3: 2016 Community Health Needs Assessment Summary**

### **Process and Methods**

This community health needs assessment brings together a variety of demographic and health data and information, gathered from both primary and secondary data sources.

The first phase of the community health needs assessment involved collection and analysis of numerous demographic and health status and data and information for Methodist Hospital Service Area and Service Planning Area 3 (SPA 3) – San Gabriel Valley. The following types of data were analyzed: population, household and family demographics; birth statistics, death statistics, designated Health Professional Shortage Areas, large-scale household telephone surveys designed to measure degree of access to health services, utilization of health services, and health behaviors. Wherever possible, the service area health experience was benchmarked to Healthy People 2020 targets. In addition, to assist with providing context to the demographics, Methodist Hospital Service Area is compared to Los Angeles County.

The second phase of the needs assessment focused on qualitative primary research. Representatives from Methodist Hospital agreed that telephone interviews with health department contacts and representatives from public and private organizations would be a cost-effective approach to gain an understanding of important health issues and to identify potential opportunities to collaborate with these organizations.

### **Service Area Determination**

Methodist Hospital used the Stark II definition – the lowest number of contiguous ZIP Codes from which the hospital draws at least 75 percent of its inpatients – to determine its geographic service area for purposes of the 2016 community health needs assessment. Using hospital data, there were 16 ZIP Codes that defined 75 percent of the hospital's admissions.

## Service Area Definition and Description

Note: Findings are based on 2016 demographic estimates

Methodist Hospital defined its service area for purposes of the 2016 Community Health Needs Assessment to include the following 16 ZIP Codes and corresponding communities:

### Service Area Definition

Methodist Hospital Service Area

2016

ZIP Code	Community
91006	Arcadia
91007	Arcadia
91008	Bradbury
91010	Duarte
91016	Monrovia
91024	Sierra Madre
91107	Pasadena East
91702	Azusa
91706	Baldwin Park
91731	El Monte
91732	El Monte
91733	South El Monte
91770	Rosemead
91775	San Gabriel
91776	San Gabriel
91780	Temple City

The service area population (2016) is estimated at 626,952 persons. This 2016 estimated population was forecast to increase 3.5 percent over the next five years, to 648,708 persons. Growth projections for households and families were estimated to increase 3.7 percent and 3.6 percent, respectively. The following table summarizes the service area population, households, and families as well as the percent change projected for 2021 (over a five-year period).

### Summary of Population, Households and Families

Methodist Hospital Service Area

2016

Description	Number		Percent Change From 2016 to 2021
	2016	2021	
<b>Demographics</b>			
Population	626,952	648,708	3.5%
Households	184,070	190,945	3.7%
Families	142,653	147,825	3.6%

Source: Nielsen

To assist with providing context to the service area demographics, key statistics are compared to Los Angeles County for 2016 in the following table. Of note, in comparison to Los Angeles County, Methodist Hospital service area has a **higher** proportion of:

- Persons age 45 to 54 years, 55 to 64 years, 65 to 74 years, 75 to 84 years, and 85 years and older
- Persons of Asian/Native Hawaiian or Pacific Islander race
- Persons 5 years and older speaking an Asian or Pacific Island language
- Persons 25 years and older with less than 9<sup>th</sup> grade education, some high school (no diploma), and high school or GED graduate
- Persons 16 years and older not in the labor force
- Employed persons with blue collar and service and farming occupations
- Households with 3-persons, 4-persons, 5-persons, 6-persons and 7 or more persons
- Households with children under 18 years of age present
- Households with incomes of \$15,000 to \$34,999; \$35,000 to \$74,999; \$75,000 to \$99,999; and \$100,000 to \$149,999
- Households with head of household age 65 years and older
- Owner occupied households
- Families at or above the poverty level

### Summary of Demographic Highlights

Methodist Hospital Service Area Compared to Los Angeles County

2016

Indicator	Percent	
	Service Area	LA County
<b>5-Year Change (2016 to 2021)</b>		
Population	3.5%	4.1%
Households	3.7%	4.3%
Families	3.6%	4.1%
<b>Age Group</b>		
0 to 4 Years	6.1%	6.2%
5 to 14 Years	12.6%	12.6%
15 to 20 Years	8.2%	8.2%
21 to 24 Years	5.7%	5.8%
25 to 34 Years	13.9%	15.3%
35 to 44 Years	13.4%	14.0%
45 to 54 Years	13.8%	13.6%
55 to 64 Years	12.3%	11.6%
65 to 74 Years	7.8%	7.2%
75 to 84 Years	4.1%	3.7%
85 Years and Older	1.9%	1.7%
<b>Race/Ethnicity</b>		
White	14.8%	26.3%
Black	1.7%	8.0%
Asian, Native Hawaiian or Pacific Islander	34.1%	14.3%
Hispanic	47.7%	48.7%
American Indian/Alaskan Native	0.2%	0.2%
Some Other Race	0.1%	0.3%
Two or More Races	1.4%	2.2%
<b>Language Spoken at Home by Persons 5 Years and Older</b>		
English Only	30.4%	43.2%
Spanish	37.6%	39.5%
Asian or Pacific Island Language	29.2%	10.8%
European language	2.2%	5.4%
Other language	0.5%	1.1%
<b>Educational Attainment of Adults 25 Years and Older</b>		
Less than 9 <sup>th</sup> Grade	16.1%	13.6%

Indicator	Percent	
	Service Area	LA County
Some High School, no Diploma	10.0%	9.6%
High School Graduate (or GED)	23.7%	20.5%
Some College, no Degree	16.5%	19.4%
Associate Degree	6.9%	7.0%
Bachelor Degree	17.8%	19.6%
Graduate or Professional Degree	9.0%	10.3%
<b>Employment Status of Persons 16 Years and Older</b>		
In Armed Forces	<0.1%	<0.1%
In Labor Force, Employed	56.0%	57.5%
In Labor Force, Unemployed	6.1%	6.9%
Not in Labor Force	37.9%	35.5%
<b>Occupation Type for Employed Labor Force</b>		
Blue Collar	22.0%	20.3%
White Collar	57.4%	60.1%
Service and Farming	20.6%	19.6%
<b>Household Size</b>		
1-Person	17.3%	24.4%
2-Persons	23.6%	26.1%
3-Persons	18.0%	16.4%
4-Persons	17.1%	14.8%
5-Persons	10.7%	8.8%
6-Persons	6.1%	4.6%
7 or more Persons	7.1%	4.9%
<b>Households by Presence of Children Under 18 Years of Age</b>		
No Children Under 18 Years Present	57.5%	62.4%
Children Under 18 Years Present	42.5%	37.6%
<b>Household Income</b>		
Under \$15,000	9.9%	12.3%
\$15,000 to \$34,999	21.1%	20.1%
\$35,000 to \$74,999	30.2%	28.8%
\$75,000 to \$99,999	12.2%	11.6%
\$100,000 to \$149,999	14.2%	13.8%
\$150,000 to \$199,999	5.8%	5.9%
\$200,000 and over	6.5%	7.5%
<b>Age Group of Head of Household</b>		
15 to 24 Years	2.1%	2.9%

Indicator	Percent	
	Service Area	LA County
25 to 64 Years	74.3%	75.4%
65 Years and Older	23.6%	21.7%
<b>Owner and Renter Occupied Housing Units</b>		
Owner Occupied	55.9%	47.5%
Renter Occupied	44.1%	52.5%
<b>Families by Poverty Status</b>		
Below the Poverty Level	13.5%	14.9%
At or Above the Poverty Level	86.5%	85.1%

Source: Nielsen



## Health Care Access and Utilization

Note: Findings are based on the 2014 California Health Interview Survey for SPA 3 and 2014 designated mental health and primary care Health Professional Shortage Areas in the Medical Service Study Areas approximating the service area

When comparing health access indicators in the SPA to Healthy People 2020 objectives, the SPA did not meet the objectives related to: medical insurance (insured all or part of the year), usual source of ongoing care, delays in getting medical care, and delays in getting prescription medicines. The SPA experience compared to Healthy People 2020 national objectives is summarized in the table below.

### Summary of Health Access and Utilization Indicators

Los Angeles County Service Planning Area 3 – San Gabriel Valley

2014

Indicator	Age Group	Healthy People 2020 Objective		SPA 3 San Gabriel Valley	
		Good	Target Rate	Rate	Status
<b>Health Access</b>					
Insured All or Part of Year	0 to 64	↑	100%	89.8%	-
Usual Source of Ongoing Care	All Ages	↑	95%	83.9%	-
Delays in Getting Medical Care	All Ages	↓	4.2%	10.3%	-
Delays in Getting Prescription Medicines	All Ages	↓	2.8%	7.5%	-

Notes:

↓ Indicates that the Healthy People 2020 objective is to reduce; ↑ indicates that the objective is to increase

Source: UCLA Center for Health Policy Research

The service area includes five Medical Service Study Areas (MSSA). Within these MSSAs, there is one Primary Care Health Professional Shortage Area (in El Monte).

**Health Professional Shortage Areas: Primary Care and Mental Health**

Medical Service Study Areas in Methodist Hospital Service Area

2014

Medical Service Study Area (MSSA)	Health Professional Shortage Area	
	Primary Care	Mental Health
Arcadia Central and Northeast/Bradbury/Monrovia/Sierra Madre (78.2xxx)		
Arcadia Southeast/San Gabriel North (78.2dddd)		
Altadena East/Azusa North/Duarte North/Glendora/Pasadena East (78.2gggg)		
El Monte (78.2oo)	▲	
Rosemead/San Gabriel South/South El Monte West/Temple City West (78.2qqq)		

*Note:*

▲ Indicates that Medical Service Study Area is a designated shortage area

*Source: Office of Statewide Planning and Development*

## Mortality

Note: Findings are based on three-year averages of deaths that occurred among residents of Los Angeles County during 2012 through 2014, the top five causes of premature death in SPA 3 in 2012, and a profile of deaths among residents of the service area in 2012

In 2012, the top three leading causes of premature death in SPA 3 – San Gabriel Valley were coronary heart disease, liver disease, and suicide. The ranking and years of potential life lost before age 75 (YPLL) due to selected leading causes of death are summarized in the table below.

### Top Five Leading Causes of Premature Death, Ranked by YPLL

Service Planning Area 3 (San Gabriel Valley)

2012

Rank	Cause of Death	Years of Potential Life Lost Before Age 75	
		Number	Percent
1	Coronary Heart Disease	8,022	11.4%
2	Liver Disease	3,691	5.2%
3	Suicide	3,654	5.2%
4	Diabetes	2,978	4.2%
5	Lung Cancer	2,842	4.0%
—	All Other	49,157	69.9%
—	<b>Total</b>	<b>70,344</b>	<b>100.0%</b>

Source: Los Angeles County Department of Public Health

In 2012, there were 3,759 deaths in the service area. Heart disease and cancer were the top two leading causes of death in the service area, accounting for 51 percent of all deaths. Other leading causes of death in the service area are summarized in the table below.

### Profile of Deaths, Ranked by Select Leading Causes of Death

Methodist Hospital Service Area

2012

Select Leading Cause of Death	Number	Percent
Heart Disease	1,008	26.8%
Cancer (All Types)	911	24.2%
Stroke	220	5.9%
Chronic Lower Respiratory Disease	202	5.4%
Influenza and Pneumonia	158	4.2%

<b>Select Leading Cause of Death</b>	<b>Number</b>	<b>Percent</b>
Alzheimer's Disease	157	4.2%
Diabetes Mellitus	157	4.2%
Chronic Liver Disease and Cirrhosis	104	2.8%
Unintentional Injuries (All Accidents)	97	2.6%
Essential Hypertension & Hypertensive Renal Disease	66	1.8%
Nephritis, Nephrotic Syndrome and Nephrosis	60	1.6%
Suicide	52	1.4%
All Other	567	15.1%
<b>All Causes of Death</b>	<b>3,759</b>	<b>100.0%</b>

*Source: California Department of Public Health*

When comparing age-adjusted death rates in Los Angeles County to Healthy People 2020 objectives, the County did not meet the objectives related to: coronary heart disease and cirrhosis deaths. The County experience compared to Healthy People 2020 national objectives is summarized in the table below.

### Summary of Age-Adjusted Death Rates by Cause of Death

Los Angeles County

Three-Year Average (2012 to 2014)

Indicator	Healthy People 2020 Objective		Los Angeles County Rate	
	Good	Target Rate	Rate	Status
<b>Age-Adjusted Death Rate (Per 100,000 Population)</b>				
Coronary Heart Disease	↓	103.4	113.6	-
Stroke	↓	34.8	32.8	+
Cancer (All Sites)	↓	161.4	140.8	+
Lung	↓	45.5	27.5	+
Colorectal	↓	14.5	13.7	+
Prostate	↓	21.8	18.6	+
Female Breast	↓	20.7	21.0	*
Chronic Pulmonary Diseases	↓	None	28.9	○
Influenza/Pneumonia	↓	None	21.2	○
Diabetes	↓	N/A*	22.3	○
Unintentional Injuries (All Types)	↓	36.4	21.0	+
Motor Vehicle Accidents	↓	12.4	6.7	+
Homicide	↓	5.5	5.6	*
Alzheimer's disease	↓	None	26.0	○
Suicide	↓	10.2	7.6	+
Cirrhosis	↓	8.2	12.5	-

Notes:

↓ Indicates that the Healthy People 2020 objective is to reduce

\* Healthy People 2020 objective for diabetes is based on both underlying and contributing cause of death which requires use of multiple cause of death files; California's data exclude multiple/contributing causes of death

Source: California Department of Public Health

## Maternal and Infant Health

Note: Findings are based on live births that occurred in the service area during 2012

During the three-year period from 2010 through 2012, there were 8,179 births a year in the service area. To assist with providing context to the service area births, key birth demographics are compared to Los Angeles County in the following table. Of note, in comparison to Los Angeles County, the service area has a **higher** proportion of births to:

- Mothers of Asian or Pacific Islander race
- Mothers age 30 to 34 years and 35 years and older

### Summary of Birth Demographic Highlights

Methodist Hospital Service Area Compared to Los Angeles County

2012

Description	Service Area	Los Angeles County
<b>Births (Number)</b>		
2010	7,989	133,160
2011	7,901	130,312
2012	8,647	134,260
<b>Three-Year Average</b>	<b>8,179</b>	<b>132,577</b>
<b>Births by Mother's Race/Ethnicity (Percent)</b>		
White	8.4%	17.8%
Black	1.2%	7.1%
Asian or Pacific Islander	35.2%	14.7%
Hispanic	53.8%	57.1%
Native American or Alaskan	0.1%	0.1%
Other and Unknown	1.2%	3.1%
<b>Births by Mother's Age (Percent)</b>		
Under 20 Years	5.9%	6.9%
20 to 29 Years	42.7%	44.4%
30 to 34 Years	29.3%	27.4%
35 Years and Over	22.0%	21.3%
Unknown	0.0%	0.0%

Source: California Department of Public Health

When comparing maternal and infant health indicators in the service area to Healthy People 2020 objectives, the service area met all objectives. The service area experience compared to Healthy People 2020 national objectives is summarized in the table below.

### Summary of Maternal and Infant Health Indicators

Methodist Hospital Service Area  
2012

Indicator	Healthy People 2020 Objective		Methodist Hospital Service Area	
	Good	Target Rate	Rate	Status
<b>Pregnancy/Birth Outcome</b>				
Early Prenatal Care	↑	77.9%	87.6%	+
Low Birth Weight Infants	↓	7.8%	6.1%	+
Very Low Birth Weight Infants	↓	1.4%	1.0%	+

Notes:

↑ Indicates that the Healthy People 2020 objective is to increase; ↓ indicates that the objective is to reduce

Source: California Department of Public Health

## Child and Adolescent Health

Note: Findings are based on 2014 California Health Interview Survey for SPA 3

When comparing child and adolescent health indicators in the SPA to Healthy People 2020 objectives, the SPA results were statistically unreliable for all health access and health behaviors. The SPA experience compared to Healthy People 2020 national objectives is summarized in the table below.

### Summary of Child and Adolescent Health Indicators

Los Angeles County Service Planning Area 3 – San Gabriel Valley

2014

Indicator	Age Group	Healthy People 2020 Objective		SPA 3 San Gabriel Valley	
		Good	Target Rate	Rate	Status
<b>Health Access</b>					
Insured All or Part of Year	0 to 17	↑	100%	97.5%	*
Usual Source of Ongoing Care	0 to 17	↑	100%	91.4%	*
<b>Health Behaviors</b>					
Obese	12 to 17	↓	16.1%	22.8%	*
Currently Smoke Cigarettes	14 to 17	↓	16.0%	0%	*
Binge Drinking	12 to 17	↓	8.6%	3.6%	*

Notes:

↓ Indicates that the Healthy People 2020 objective is to reduce; ↑ indicates that the objective is to increase

Source: UCLA Center for Health Policy Research



## Adult Health

Note: Findings are based on 2014 California Health Interview Survey for SPA 3 and 2015 Los Angeles County Department of Public Health Survey for SPA 3

When comparing adult health indicators in the SPA to Healthy People 2020 objectives, the SPA did not meet the objectives related to health access for: medical insurance (insured all or part of the year) and usual source of ongoing care. The SPA experience compared to Healthy People 2020 national objectives is summarized in the following table.

### Summary of Adult Health Indicators

Los Angeles County Service Planning Area 3 – San Gabriel Valley

2014 and 2015

Indicator	Age Group	Healthy People 2020 Objective		SPA 3 San Gabriel Valley	
		Good	Target Rate	Rate	Status
<b>Health Access</b>					
Insured All or Part of Year	18 to 64	↑	100%	87.1%	-
Usual Source of Ongoing Care	18 to 64	↑	89.4%	81.1%	-
<b>Physical Activity (2015)</b>					
Recommended Aerobic Exercise	18 +	↑	47.9%	64.2%	+
Recommended Aerobic and Muscle Strengthening	18 +	↑	20.1%	31.3%	+
<b>Health Behaviors</b>					
Healthy Weight	20 to 64	↑	33.9%	38.1%	+
Obese	20 to 64	↓	30.5%	25.3%	+
Diagnosed with High Blood Pressure	18 to 64	↓	26.9%	22.6%	+
Currently Smoke Cigarettes	18 to 64	↓	12.0%	10.8%	+

Notes:

↓ Indicates that the Healthy People 2020 objective is to reduce; ↑ indicates that the objective is to increase

Sources: UCLA Center for Health Policy Research and Los Angeles County Department of Public Health

## Senior Health

Note: Findings are based on 2014 California Health Interview Survey for SPA 3

When comparing senior health indicators in the SPA to Healthy People 2020 objectives, the SPA did not meet the objectives related to health access for: flu shot received in past year; and related to health behaviors for: healthy weight/obese and diagnosed with high blood pressure. The SPA experience compared to Healthy People 2020 national objectives is summarized in the table below.

### Summary of Senior Health Indicators

Los Angeles County Service Planning Area 3 – San Gabriel Valley

2014

Indicator	Age Group	Healthy People 2020 Objective		SPA 3 San Gabriel Valley	
		Good	Target Rate	Rate	Status
<b>Health Access</b>					
Usual Source of Ongoing Care	65+	↑	100%	84.5%	*
Flu Shot in Past Year	65+	↑	90%	71.3%	-
<b>Health Behaviors</b>					
Healthy Weight	65+	↑	33.9%	32.0%	-
Obese	65+	↓	30.5%	33.1%	-
Diagnosed with High Blood Pressure	65+	↓	26.9%	62.9%	-
Currently Smoke Cigarettes	65+	↓	12.0%	10.0%	*

Note: ↓ Indicates that the Healthy People 2020 objective is to reduce; ↑ indicates that the objective is to increase

Source: UCLA Center for Health Policy Research

## Community Consultation

Note: Findings are based on surveys with representatives of community and public organizations conducted over a five-week period beginning in mid-November 2016

The following were identified as the community's top health issues (based on frequency of overall mention):

- Access to health care specific to health insurance coverage, availability of providers in the community, language barriers, and lack of transportation
- Disease prevention and health promotion, specific to diabetes, obesity, heart disease, high blood pressure, cancer, Alzheimer's disease, vision care including cataracts and glaucoma, and eye exams and glasses

According to many of those interviewed, the San Gabriel Valley in general and persons of all ages, regardless of income or racial/ethnic and cultural backgrounds are affected by these health issues. For example, many face challenges associated with health care access and Alzheimer's disease affects all age sixty and older. Neighborhood areas specifically mentioned by those participating in the community interviews included:

- Arcadia
- El Monte
- Baldwin Park
- Monrovia
- Temple City

Populations specifically identified by those participating in the interviews:

- Working poor
- Individuals newly covered (with health insurance)
- Seniors
- Chinese immigrant families with limited English proficiency
- Racial and ethnic minorities – Asians, Latinos, and African Americans

Participants in the community consultation identified the following roles for the community to take to address health issues, including:

- More free health education – seminars, workshops, health fairs, and support groups
- More community outreach programs
- Availability of locally-based Chinese-speaking medical specialists

- Community liaison available at community centers
- Engagement of cities and schools
- Working collaboratively with others to address issues, such as transportation
- Culturally and linguistically trained health care personnel
- More bilingual volunteers
- More personnel familiar with government and community programs
- Availability of free screenings at Federally Qualified Health Centers
- Locally based medical specialists

Many of those interviewed complimented Methodist Hospital on its efforts to provide services to the local community, commenting that “the Hospital is doing a great job already,” through efforts such as participation in health fairs serving the Asian and Latino communities, partnerships with area community and senior centers, classes for the community, educational conferences for Chinese cancer patients, and having a “clean hospital with a very good reputation.”

Participants in the community consultation offered the following Suggestions for collaborative roles or actions for Methodist Hospital:

- Let community residents know which doctors the Hospital contracts with and which medical insurance plans are accepted at the Hospital (knowledge of this information can help residents in deciding on purchases of their health plans)
- Promote hospital services and their accessibility (including insurance plans accepted by Methodist Hospital and physicians)
- Availability of Chinese and Spanish-speaking nurses on every floor 24/7
- More Chinese-speaking physicians on medical staff (so as not to have to refer patients out of the area for care)
- Improved interpreter/translation services for monolingual Chinese-speaking patients, such as interpreters using FaceTime
- Continued health education offerings on topics such as maintaining health, healthy dieting, breast health and early detection
- Support groups for Parkinson’s, dementia, and caregivers
- Participate or sponsor health fairs
- Participate in community events
- Coordinate efforts with Federally Qualified Health Centers and community organizations
- Inform community organizations about educational offerings so that staff can inform their clients
- Transportation services for cancer patients

## **Process and Criteria Used**

In preparing the community health needs assessment, Methodist Hospital combined quantitative data about service area demographics, availability of health insurance, health access to and utilization of key services, health status, and health behaviors with qualitative data on opinions of important health issues in the community.

The following criteria were used to identify and prioritize significant health needs in the community:

- Healthy People 2020 target not met
- Number of persons affected
- Identification and/or validation as an important health issue in the community consultation
- Identified by community organizations as an opportunity to work collaboratively to address health issue

## **Significant Priority Health Needs Identified**

Note: Findings are based on review of data and information and community input

- Access to health services for adults
- Disease prevention and health promotion addressing diabetes, heart disease, high blood pressure, obesity, cancer, and Alzheimer's disease

## **Health Care Facilities and Other Resources**

Note: Findings are based on 2015 listings of health care facilities and senior centers located in the service area

The following health care facilities and other resources are located in the ZIP codes of the service area:

- 20 licensed free and community clinics
- 1 licensed rehabilitation clinic (specialty clinic)
- 10 open hospitals (eight general acute care hospitals and two acute psychiatric hospitals)
- 10 senior centers

## **Section 4: Community Benefits Planning Process and Objectives**

Following completion of the 2016 Community Health Needs Assessment, Methodist Hospital continued to implement programs and services in response to identified community needs, in view of the hospital's mission and expertise.<sup>a</sup>

To prepare this community benefits plan, the hospital distributed community activity forms and logs to staff in a variety of hospital departments. These activity forms are to record information regarding the event/project, date of event, location of event, name of the event coordinator, department, cost center, services provided, and number served. In addition, Finance provided information on public insurance program reimbursement shortfalls, charity care, average hourly rate, as well as certain cost center and department-specific data. The following departments provided information and/or completed community activity reports: Finance, Bariatrics, Community Outreach, Marketing and Communication, Cardiology, Cancer Center, Maternal Child Health, Health Ministries, and Pastoral Care. Prior to submittal of the community benefits plan to the Office of Statewide Health Planning and Development, this Community Benefits Plan was reviewed and approved by Methodist Hospital senior management.

During Fiscal Year 2018, Methodist Hospital pursued the following objectives in its community benefits plan:

1. To continue to increase access to health care services for the community.
2. To continue to provide health education, support, and screening services for the public based on important health concerns, such as diabetes, heart disease, high blood pressure, obesity, and cancer.

On an annual basis, Methodist Hospital will monitor and report measures of plan progress. See **Section 5: Community Benefits Plan Update** for a description of programs and services provided by the hospital in support of each of these objectives.

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<sup>a</sup> Methodist Hospital is currently working to prepare its 2019 Community Health Needs Assessment (CHNA). The 2019 CHNA and Implementation Strategy for Methodist Hospital will be available on the hospital's website by year-end 2019.

## **Section 5: Community Benefits Plan Update**

This section includes a description of programs and services provided by Methodist Hospital, as well as measurements of key outcomes accomplished in Fiscal Year 2018. Programs and services are organized in response to the two priority health needs identified in **Section 4**.

### **Access to Health Care Services**

Methodist Hospital community benefit services include: operating a 26-bed emergency department 24-hours a day (51,356 visits in 2018), providing charity care for patients without the ability to pay for necessary treatment (1,965 patients served), absorbing the unpaid costs of care for patients with Medi-Cal (22,649 patients served), and absorbing the unpaid costs of care for patients with Medicare (27,416 patients served).

Given the importance of providing expert care in the community, Methodist Hospital also operated several essential hospital services at a financial loss, including: Level II Neonatal Intensive Care Unit, Maternal Child Health program, and Cardiac Rehabilitation.

To assist area residents with finding physicians, Methodist Hospital continues to offer a free Physician Referral Line. Consumers may telephone 888-388-2838 to speak directly with a dedicated physician referral center (2,868 callers referred in Fiscal Year 2018), or search for a physician on the hospital web site (average of 1,500 clicks per month to the hospital's online physician referral page). Physician referrals are fulfilled based on desired physician specialty, location, gender, language, or office hours; and/or accepted insurance (including Medi-Cal and senior health insurance plans). In addition, to assist Chinese-speaking community members, Methodist Hospital offered a dedicated Chinese Hot Line where callers can obtain physician referrals, information about hospital services, information regarding maternity tours and classes (such as date/time and how to register), and information about community events, such as screenings. The hospital's Chinese language hot line served approximately 500 callers in Fiscal Year 2018).

Methodist Hospital's Health Ministries (Parish Nurse) program develops and supports holistic health programs in faith communities. Now in its 22<sup>nd</sup> year, Methodist Hospital provides free education and training, information and resources in the areas of wellness promotion and disease

prevention, plus flu shots to improve the health of our community. In Fiscal Year 2018, Methodist Hospital continued its formal Health Ministries program with six churches and one retirement community having Faith Community volunteer nurses. The Health Ministries program operated at the following locations: Holy Angels Catholic Church (located in Arcadia), Church of the Good Shepherd United Methodist (Arcadia), First United Methodist Church (Temple City), Faith United Methodist Church of San Gabriel Valley (Temple City), Mission Community United Methodist Church (Rosemead), True Light Presbyterian Church (Alhambra); and Westminster Gardens, a retirement community located in Duarte. In addition, Methodist Hospital has a relationship with two “limited” partners (there is no parish nurse commitment), providing education and information as well as health-related speakers to the following churches: Arcadia Community Church and Santa Anita Church. In Fiscal Year 2018, Methodist Hospital offered five health-related luncheon programs to the Faith Community, with a total attendance of 221 persons.

In Fiscal Year 2018, the Director of Spiritual Care at Methodist Hospital conducted a weekend Health Ministries retreat on April 6-8 at Vina de Lestonnac Retreat Center in Temecula; hosted four Health Ministries meetings for faith community nurses (in August, September, November, and December); and conducted ten meetings/in-services for continuing education for nurses. In addition, the Director of Spiritual Care provided consultations with churches and delivered speaking engagements at various community settings.



## **Health Education, Support, and Screening Services**

In Fiscal Year 2018, Methodist Hospital offered health education and information, support, and screening services for the public in many different areas, including maternal child health, heart disease and stroke, cancer, diabetes, and dedicated senior services. These free education, information, support, and screening services were made available through local community programs, the hospital's website (including a calendar of events, list of hospital services, and a health encyclopedia), and hospital mailers distributed to targeted households across the hospital's service area.

Methodist Hospital's maternity service handles patient needs and emergencies as they arise with a multidisciplinary team consisting of physicians, nurses, respiratory therapists, social workers, pharmacists, dietitians and occupational therapists. Our maternal child health department features nine labor/delivery/ recovery suites, four labor rooms, two operating rooms, four post-anesthesia recovery beds, a 24-bed couplet care unit designed for Family Centered Care featuring 24-bed couplet care unit designed for family centered care, a Newborn nursery, and a 17-bed Level II Neonatal Intensive Care Unit.

A comprehensive offering of free maternity orientations/tours and nominally priced classes is offered year-round, with classes in English and Chinese (Mandarin). In Fiscal Year 2018, our class offerings included 2-hour afternoon and evening maternity orientations and tours (50 occurrences conducted in English and attended by 562 expectant mothers; 60 occurrences conducted in Chinese attended by 269 expectant mothers), 3-hour Baby Care and Soothing Techniques (24 occurrences attended by 138 couples), Breastfeeding (24 occurrences attended by 116 couples), 12-hour Prepared Childbirth (Lamaze) classes offered in English over a four-week period or over two weekend afternoons (24 occurrences attended by 137 couples), one weekend-day Prepared Childbirth (Lamaze) class offered in Chinese every other month (6 occurrences attended by 28 couples), and 2.5-hour Tot CPR for Family and Friends offered in English (13 occurrences, due to high census, attended by 124 persons) and Chinese (6 occurrences attended by 34 persons). A free weekly 1-hour breastfeeding support group, "Mommy & Baby Bistro," was available to the community in 2018, with meetings on weekdays and weekends (215 visits). On Sunday, April 15, Methodist Hospital celebrated an NICU Reunion at Arcadia Community Center. For convenience and ease, event information and pre-registration was available and through the hospital's web site.

The three-hour event featured entertainment and refreshments, and was attended by approximately 300 persons.

Methodist Hospital's highly specialized cardiovascular services include the availability of a cardiac care team 24-hours a day, seven days a week; dedicated handling of STEMI patients in the hospital's emergency department, three cardiac catheterization laboratories where physicians perform coronary angioplasty, pacemaker and AICD insertion, electrophysiology studies, and carotid artery stenting; open-heart surgery and valve replacement is performed in two dedicated operating rooms. Methodist Hospital also provides specialized care for cardiovascular patients in one of three units — intensive care, coronary care, and cardiac patient care — depending on the needs of the patient, and provides inpatient and outpatient cardiac rehabilitation programs.

Methodist Hospital also offers a “Mended Hearts” program for cardiac patients and their caregivers. Patients and caregivers who have experienced cardiovascular problems such as myocardial infarction, heart failure, high blood pressure and stroke, meet and share their experiences, anxieties, and concerns in a light-hearted atmosphere with fun social activities to aid in recovery. In Fiscal Year 2018, 30 persons participated in ten monthly Mended Heart support group meetings and 146 persons participated in monthly Stroke and Brain Injury support group meetings.

In recognition of the importance of convenient and accessible blood pressure testing, Methodist Hospital offers blood pressure screenings on a monthly basis at scheduled times at the Arcadia Community Center, Monrovia Community Center, and Sierra Madre Hart Park House (389 adults served with blood pressure screenings at these locations during 2018). Methodist Hospital continues to sponsor a Heart Check Center™ kiosk at the Westfield Santa Anita Mall in Arcadia, providing free blood pressure and Body Mass Index (BMI) testing, as well as free health information. During 2018, this kiosk performed approximately 30,160 blood pressure screenings and 3,302 BMI screenings. Of note, 32% of those testing their blood pressures had normal readings, while 68% of those testing their blood pressure had elevated, hypertensive Stage 1 and Stage 2+ readings. If desired, the kiosk also allows participants to confidentially email their personal results, and access assistance in finding a physician. In addition, staff at Methodist Hospital provided blood pressure and BMI screenings, plus informational lectures at various community events throughout the year, including:

- Asian American Expo on January 13-14 at Pomona Fairplex
- Lunar New Year Festival on February 24 in Alhambra
- Royal Terrace on March 13 in Duarte
- Derby Day 5K Walk/Run on April 7 at Santa Anita Race Track
- Pasadena Humane Society Health Fair on April 19 in Pasadena
- Arcadia Pancake Breakfast on May 5 at Arcadia Fire Station 106
- Taste of Duarte on May 23 at Westminster Gardens
- Mount Wilson Trail Race on May 26 in Sierra Madre
- Hands-Only CPR training for students on May 31 at Arcadia High School
- Chinese Relay for Life on June 23 at Arcadia Community Center
- Meet the Experts on June 23 at Methodist Hospital
- AM1300 Community Health Fair on August 4 at the Culture Center of Taipei Economic and Cultural Office in Los Angeles
- Foothill Unity Back-to-School event on August 7 at Santa Anita Race Track
- Arcadia Senior Health Fair on September 21 at Arcadia Community Center
- El Monte Senior Resource Fair on October 18 at the El Monte Senior Center
- Southern California Women's Conference on November 2 at the Pasadena Hilton
- Asian Health Fair on November 11 at Methodist Hospital
- World Vision Employee Health Fair on November 15 in Monrovia.

Methodist Hospital offers a full complement of oncology services, including early detection screenings, surgery, chemotherapy, reconstructive surgery, pain management, and support groups. Methodist Hospital also provides hospital and physician services at two specialized outpatient clinics: our GYN Oncology Institute and our Institute for Surgical Specialties – to continue to expand access to outstanding clinical services to residents and visitors across our service area.

During 2018, Methodist Hospital held a variety of workshops, support groups, and events to raise awareness and assist those with cancer. Methodist Hospital offered two sessions (in February and September) of a cancer survivorship program – “Stepping Forward” – a free six-week body-and-mind strengthening program for survivors of any type of cancer. This program, led by physical and occupational therapists, offered exercise/fitness classes, seminars on nutrition,

meditation, and community resources, served 17 persons in Fiscal Year 2018. Methodist Hospital staffs a Cancer Resource Center, a support facility where patients can ask knowledgeable cancer professionals questions about their disease, either in person or by telephone. In Fiscal Year 2018, 112 patients were served and provided a Personal Health Manager Kit, specifically designed by the American Cancer Society to help patients organize and keep track of appointments, medication, test results, insurance, bills, and various other logistical and practical details associated with cancer. The “Positive Appearance Center” at Methodist Hospital provided free personal consultations in a private setting to assist patients to manage changes during various stages of cancer and its treatment (32 wigs were provided). And in conjunction with the American Cancer Society, Methodist Hospital offered four “Look Good, Feel Better” classes (a program that helps female cancer patients learn to mitigate the appearance-related side effects of chemotherapy and radiation therapy) in March, July, October and November, serving 25 women.

Other education and informational programs and services addressing cancer prevention, as well as screening resources were provided in community settings during Fiscal Year 2018, including:

- Colorectal cancer prevention and outreach program on March 28 during National Colorectal Cancer Awareness Month (served 200 persons)
- “Colorectal Cancer and its New Challenges” lecture delivered to our “50+ Community Health” program members on July 24 (36 attendees)
- Gynecological cancer prevention, screening programs and outreach programs on September 26 during National Gynecologic Cancer Awareness Month (served 175 persons)
- Breast cancer prevention, screening programs and outreach programs on October 25 during National Breast Cancer Awareness Month (served 200 persons)
- Distribution of informational materials regarding breast cancer prevention, screening, and outreach programs to over 1,000 attendees on November 2 at Southern California Women’s Health Conference in Pasadena
- Clinical breast exams, education and distribution of informational materials on breast cancer prevention, screening and outreach programs on November 11 at the Asian Health Fair (91 Chinese women served in their preferred language)

- Two physician CME presentations by USC Norris Cancer Center oncologists were held in Fiscal Year 2018. On October 25, 35 physicians attended a lecture titled “Adjuvant Hormonal Therapy in Early Stage Breast Cancer” and on November 8 (39 physicians attended a lecture titled “Cancer Immunotherapy in 2018”)

To assist those with diabetes and related health conditions, Methodist Hospital offered specialized classes in Fiscal Year 2018. A free diabetes management class (4-week series for two hours each session), offered monthly, and taught by a team that includes a registered nurse, diabetes educator, registered dietitian, and a physical therapist, presented topics on eating with diabetes, exercise, blood glucose monitoring, medications, and preventing complications (served an average of 105 clients per series in Fiscal Year 2018). In addition, dietitians assisted community members with education and support in a variety of monthly programs, including our diabetes management support group (67 client visits in Fiscal Year 2018), wound healing (84 client visits), obesity and weight loss (44 client visits), bariatric nutrition class (265 client visits), bariatric support group (101 client visits), gestational diabetes (64 client visits) and cancer, renal and other nutritional consults (39 client visits). A dietitian also participated in our “Stepping Forward – Cancer Survivorship” Program and our Cardiac Rehabilitation program.

To meet the needs of active, older adults, Methodist Hospital offers our “50+ Health Connection” program. This program allows members to participate in free health education classes, screenings, and physician referrals. In Fiscal Year 2018, there were 5,512 active members of “50+ Health Connection”, ranging in age from fifty to ninety years.

In Fiscal Year 2018, Methodist Hospital hosted eight events at the Arcadia Community Center, with physicians and other health care professionals addressing a variety of topics, including:

- Breast Cancer Basics: Myths and Facts (January)
- Recent Advances in Ophthalmology: Same Bread...New Butter (February)
- Keep the Flu Away (April)
- Keeping Your Heart Healthy (May)
- Nasal Congestion – Do I have Allergies? (June)
- Colorectal Cancer and its New Challenges (July)
- Stroke, Alzheimer’s and Dementia (September)

- Healthy Holiday Cooking (October).

In Fiscal Year 2018, attendance at these programs totaled approximately 350 persons. In advance of these events, Methodist Hospital alerted the community with Save the Date reminder cards, announcing specific topics, dates and times, locations, and program descriptions. The hospital also posted information on Methodist Hospital's website "Calendar of Events."

## **Section 6: Economic Value of Community Benefits**

In Fiscal Year 2018, the economic value of community benefits provided by Methodist Hospital is estimated at **\$44,087,360**.

**Table 6.1** summarizes the unreimbursed costs of these community benefits according to the framework specifically identified by Senate Bill 697:

- Medical care services
- Other benefits for vulnerable populations
- Other benefits for the broader community
- Health research, education, and training programs

**Table 6.1: Estimated Economic Value of Community Benefits Provided by Methodist Hospital  
Fiscal Year 2018**

<b>Senate Bill 697 Category</b>	<b>Programs and Services Included</b>	<b>Unreimbursed Cost<sup>1</sup></b>
Medical Care Services	Medi-Cal Program Shortfall <sup>2</sup>	\$24,287,290
	Medicare Program Shortfall <sup>2</sup>	\$12,285,335
	Charity Care <sup>3</sup>	\$2,474,172
	Emergency Department Call Panels and Care of the Uninsured	\$2,048,905
	Services that meet a Community Need and Operate at a Loss, including NICU, Maternal Child Health, and Cardiac Rehabilitation <sup>4</sup>	\$1,536,373
Other Benefits for Vulnerable Populations	Assistance to Patients without Financial Resources	\$242,169
Other Benefits for the Broader Community	Community Outreach, Health Information and Education, Support and Screenings; Physician Referral Program, and Lactation Services	\$579,197
Health Research, Education, and Training Programs	Clinical Pastoral Education, Health Ministries Program, Health Professions Education, and Grant Writing for Community Benefit Programs	\$633,920
-	<b>GRAND TOTAL</b>	<b>\$44,087,360</b>

<sup>1</sup> Unreimbursed costs for the Senate Bill 697 categories - other benefits for vulnerable populations, other benefits for the broader community and health research, education and training programs - may include an hourly rate for labor (plus benefits), other expenses such as purchased services, food, supplies, other direct expenses and rooms.

<sup>2</sup> Medical care services provided to Medicare and Medi-Cal beneficiaries result in shortfalls for the hospital. The method for determining these shortfalls is based on a cost to charge ratio. The costs are subtracted from the payments received from Medicare or Medi-Cal.

<sup>3</sup> Costs are also calculated based on a cost to charge ratio. Actual cost is subtracted from any payments received from either public or private insurance payors or patients.

<sup>4</sup> The method for determining the cost of medical care services that meet community needs and operate at a loss is based on a cost accounting system.